



# Country-by-country report

For the purposes of the EU Directive 2021/2101

01 January 2025 to 31 December 2025



# Table 1

Tax jurisdiction	Total revenues (£)	Profit / (loss) before income tax (£)	Income tax paid – on cash basis (£)	Income tax accrued – current year (£)	Accumulated earnings (£)	Number of employees <sup>(1)</sup>
Austria	50,778,000	9,111,000	1,884,000	1,847,260	6,670,000	12
Belgium	56,123,000	8,265,000	302,000	1,757,755	270,000	66
Czech. Republic	72,364,000	851,000	584,000	290,317	4,242,000	73
Denmark	65,901,000	2,027,000	811,000	445,342	(1,413,000)	48
Finland	53,628,000	(418,000)	731,000	(57,239)	4,115,000	34
France	182,643,000	11,782,000	2,757,000	2,433,132	14,703,000	213
Germany	501,676,000	14,080,000	2,137,000	2,735,194	589,626,000	352
Greece	80,444,000	4,519,000	845,000	473,331	10,959,000	96
Hungary	189,790,000	14,997,000	4,768,000	4,345,266	30,195,000	117
Ireland	717,290,508	113,469,000	29,819,000	13,920,547	598,150,000	869
Italy	496,745,000	49,792,000	11,067,000	11,616,169	(849,013,000)	773
Netherlands	101,522,000	3,343,000	925,000	757,927	(730,113,000)	56
Norway	39,140,000	1,826,000	225,000	403,340	1,111,000	18
Panama	88,595,000	10,217,000	327,000	855,272	55,464,000	270

<sup>(1)</sup> Number of employees includes full time equivalent personnel as an average for the full year, excluding independent contractors.

# Table 1

Tax jurisdiction	Total revenues (£)	Profit / (loss) before income tax (£)	Income tax paid – on cash basis (£)	Income tax accrued – current year (£)	Accumulated earnings (£)	Number of employees <sup>(1)</sup>
Poland	277,880,000	24,420,000	2,929,000	4,719,663	(7,613,000)	746
Portugal	71,641,000	6,681,000	845,000	1,622,076	5,966,000	70
Romania	92,494,000	15,671,000	2,147,000	3,124,178	26,046,000	122
Russia	267,367,000	13,260,000	16,841,000	13,914,515	10,569,000	418
Slovakia	273,839,000	15,990,000	1,920,000	4,758,344	84,262,000	669
Spain	169,967,692	5,015,000	1,334,000	1,239,893	32,052,000	344
Sweden	102,255,000	10,674,491	329,000	2,033,579	10,949,000	65
Trinidad & Tobago	253,000	(34,000)	15,000	(4,622)	78,000	1
Turkey	110,980,000	17,504,000	4,835,000	4,393,000	38,766,000	195
Vietnam	38,050,000	5,576,000	1,248,000	1,153,690	(8,832,000)	52
All other tax jurisdictions	19,771,037,156	1,640,482,105	314,376,000	409,068,972	255,795,431,000	18,763

<sup>(1)</sup> Number of employees includes full time equivalent personnel as an average for the full year, excluding independent contractors.

## Table 2

<b>Tax jurisdiction</b>	<b>Name of each subsidiary undertaking in the tax jurisdiction</b>	<b>Brief description of the nature of activities in the tax jurisdiction</b>
Austria	Haleon Austria GmbH	Holding or managing intellectual property / sales, marketing or distribution
	Haleon - Gebro Consumer Health GmbH	
Belgium	Haleon Belgium N.V.	Sales, marketing or distribution
Czech. Republic	Haleon Czech Republic s.r.o.	Sales, marketing or distribution
Denmark	Haleon Denmark ApS	Sales, marketing or distribution / dormant
	Ferrosan ApS	
Finland	Haleon Finland Oy	Sales, marketing or distribution
France	Haleon France	Sales, marketing or distribution
Germany	Haleon Germany GmbH	Holding or managing intellectual property / holding shares or other equity instruments / sales, marketing or distribution / administrative, management or support services / other
	Panadol GmbH	
Greece	Haleon Hellas Single Member Societe Anonyme	Sales, marketing or distribution
Hungary	Haleon Hungary Korlátolt Felelősségű Társaság	Sales, marketing or distribution

## Table 2

<b>Tax jurisdiction</b>	<b>Name of each subsidiary undertaking in the tax jurisdiction</b>	<b>Brief description of the nature of activities in the tax jurisdiction</b>
Ireland	Haleon Ireland Limited	Holding or managing intellectual property / sales, marketing or distribution / manufacturing or production
	Haleon Ireland Dungarvan Limited	
	Stafford-Miller (Ireland) Limited	
	Haleon UK Trading Services Limited - UK Branch	
Italy	Haleon Italy S.r.l.	Holding or managing intellectual property / sales, marketing or distribution / manufacturing or production / administrative, management or support services
	Iodosan S.p.A.	
	Haleon Italy Manufacturing S.r.l.	
Netherlands	Haleon Netherlands B.V.	Sales, marketing or distribution / holding shares or other equity instruments
	PF Consumer Healthcare B.V.	
	PF Consumer Healthcare Holding B.V.	
Norway	Haleon Norway AS	Sales, marketing or distribution
Panama	Haleon Panama S.A.	Sales, marketing or distribution / manufacturing or production / administrative, management or support services
	Haleon Panama Enterprises Sociedad de Responsabilidad Limitada	
Poland	Haleon Poland sp. z o.o.	Holding or managing intellectual property / sales, marketing or distribution / administrative, management or support services

## Table 2

<b>Tax jurisdiction</b>	<b>Name of each subsidiary undertaking in the tax jurisdiction</b>	<b>Brief description of the nature of activities in the tax jurisdiction</b>
Portugal	Haleon Portugal, Lda.	Sales, marketing or distribution
Romania	Haleon Romania SRL	Holding or managing intellectual property / sales, marketing or distribution
Russia	JSC Haleon Rus	Sales, marketing or distribution
Slovakia	Haleon Levice, s.r.o. Haleon Slovakia s.r.o.	Sales, marketing or distribution / manufacturing or production
Spain	Haleon Spain, S.A. Haleon Alcala, S.A.	Sales, marketing or distribution / manufacturing or production
Sweden	Haleon Sweden AB Ferrosan (No.2) AB	Holding or managing intellectual property / sales, marketing or Distribution / dormant
Trinidad & Tobago	GSK Consumer Healthcare Trinidad And Tobago Limited	Administrative, management or support services
Turkey	Haleon Tuketici Sagligi Anonim Sirketi	Sales, marketing or distribution
Vietnam	GlaxoSmithKline Consumer Healthcare Vietnam Company Limited	Sales, marketing or distribution

## Basis of preparation

All information in the report is based on reporting instructions used for tax purposes, pursuant to Section III, Parts B and C, of Annex III to Council Directive 2011/16/EU.

The data reported is primarily sourced from the Group's consolidation system which is used to prepare the IFRS consolidated financial statements of Haleon plc, registered and incorporated in the United Kingdom, which is the ultimate parent of the Group.

All information is prepared in accordance with the implementing regulation published by the European Commission, which provides a common template and electronic reporting format for the application of the EU Public Country-by-Country Reporting Directive.

It is possible that certain jurisdictions are showing amounts that may differ from the statutory accounts of the Group's subsidiaries. A list of the Group's subsidiaries can be found in note 29 of the consolidated group financial statements of Haleon plc.

An electronic, machine-readable format of this report is available [here](#).