# Deloitte.

The Board of Directors
on behalf of Haleon plc
980 Great West Road
Brentford
Middlesex
TW8 9GS
United Kingdom

1 June 2022

Dear Sirs/Mesdames

## Haleon plc (the "Company")

We hereby give our consent to the inclusion in the Prospectus of the Company dated 1 June 2022 (the "Investment Circular") of:

- our accountant's reports on historical financial information in Schedule IIA and Schedule IIIA; and

- our report relating to the pro forma financial information in Part IX Section B;

as shown the Investment Circular (the cover of which we attach, signed for identification), and being put on public display in accordance with Annex 1 item 21.1 of the UK version of the Commission delegated regulation (EU)2019/980, which is  part of the law of England and Wales by virtue of the European Union (Withdrawal) Act 2018,  (the "Prospectus Delegated Regulation").

We also hereby authorise the contents of the reports referred to above included in the Investment Circular for the purposes of Prospectus Regulation Rule 5.3.2R(2)(f)

Our consent is required by Annex 1 item 1.3 of the Prospectus Delegated Regulation and is given solely for the purpose of complying with that provision and for no other purpose.

Our work has not been carried out in accordance with auditing or other standards and practices generally accepted in jurisdictions outside the United Kingdom, including the United States of America, and accordingly should not be relied upon as if it had been carried out in accordance with those standards and practices.

Yours faithfully

*Deloitte LLP*

Deloitte LLP

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